Pierce

SAN DIEGO STARTUP WEEK

Boards

How to Manage a Board | Anu Hariharan

ANU HARIHARAN | EPISODE #136 | YC STARTUP PODCAST

Make your board a better partner

Anu Hariharan discusses board management in Y Combinator Startup Podcast Episode #136, "Anu Hariharan on Managing a Board," alongside her written guide, How To Manage a Board.

About Anu Hariharan

Four habits for effective board management

1. **Set expectations early**

   Be transparent with board members about company metrics, challenges, and milestones before meetings happen.

2. **Structure the agenda**

   Focus board meetings on strategic discussions and high-level decisions rather than just reading off status update slides.

3. **Leverage board expertise**

   Ask specific, targeted questions to individual board members based on their operating or domain background.

4. **Communicate bad news promptly**

   Never let a board member be surprised by a major setback or financial crunch during a quarterly meeting. Communicate critical issues immediately.

LISTEN + READ

Listen: Episode #136 on Apple Podcasts

Read: How To Manage a Board

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